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Stuart, J. Leighton  
1927 May-  
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Peking University

TRANSFER

May 4, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

With reference to the possibilities of Mr. H. J. Huang for the Department of Economics, I have to report that he will be unable to complete his dissertation and his final examinations until October and therefore would not be available during the first semester. He writes "I sincerely hope that Yenching can avail herself of the services of the gentleman with whom she has been negotiating."

Concerning his religious convictions, I quote the following:

"I wish to say that I am in sympathy with the conviction with which the work of Yenching University is being conducted. But I must tell you that I am not a Christian, and it is my firm belief that in the process of building up the character of our youths, the best of every great religion on earth, including Christianity, should be relied upon frankly and without reserve."

I sent Wiant the confirmation of our cablegram of April 29th and have neglected to write you explaining the last phrase in it. Through the change in secretaries in the Peking office we have lost trace of the special mailing list which you sent us back in the spring of 1926. I am very sorry that this is so because it may not be easy for you to replace the data, but we have hunted high and low without success, and the sending out of some material you have sent recently has been held up because we have not been able to find the list. We therefore thought it best to include in the cable the request that you duplicate this.

I enclose confirmation of our cablegram of April 5th which I find I have neglected to send to you. The items in it have been fully completed.

Faithfully yours

Secretary  
Peking University

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Peking University

May 4, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Dr. Stuart:

Miss Hilda L. Hague has written Dr. North under date of April 30th stating that it is not her plan to visit in Kwansai Gakuin as stated in his letter to you of April 26th. We are sorry for this inaccuracy and trust it may not result in any serious confusion to you. Miss Hague adds that she may cable you on reaching Yokohama and pick up an answer in Kobe, and that it is her idea to go straight to Kobe by rail from Yokohama. Probably you have already had further advise from Miss Hague herself on this point.

Under date of January 25th I believe that Dr. North wrote you concerning the adjustment which might be necessary in regard to funds advanced to Miss Mary L. Coleman when she left Peking. We have had no word from the field as to what final adjustment has been made or should be made on this matter and would appreciate any word on this that you can give us.

Cordially yours,

Secretary to Dr. E. M. North

KCL-H

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學大京燕  
YENCHING UNIVERSITY  
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

May 6, 1927.

RECEIVED  
FOREIGN DEPARTMENT

Mrs. L. O. Lee,  
14 Beacon Street,  
Boston, Mass.

MAY 31 1927

Dear Mrs. Lee:

Ans. *June 21*

Only yesterday I received from Mrs. Frame a copy of her recent letter to you, and have been able to think of little else since reading it. I have known for some time that she has had in mind resigning from the Deanship to take effect at the expiration of the term when also her furlough would be due; but I had not expected her to do more than make the formal resignation which all of us administrative officers are contemplating in view of the necessity of some form of reorganization in meeting the present Nationalistic demands. I have remonstrated against any thought of her giving up essentially the title and position which she now has until there is nothing more that I can say, although of course I shall try again in view of this action.

I want the Yenching College Committee to know, however, that I am not only entirely opposed to her leaving the Women's College; but have said to more than one of the Yenching College Committee that her doing so is the only real anxiety regarding the Women's College, and that this would be to my mind a great disaster. Mrs. Frame has seemed to me ideally qualified for this work in her spirit, training, personal charm, knowledge of the Chinese language and racial characteristics, experience, poise, sense of humor, feeling of responsibility, together with various other useful traits. I cannot think, nor can she, of anyone, Chinese or Western, who is qualified to succeed her. There is not a single Chinese woman who would consider for a moment accepting such an invitation, or would be considered by others as qualified.

If she insists in carrying out her intention, I see nothing further than to put this burden upon Margaret Speer, and it would be cruel to ask her to do so with no more experience than she has at present. Every argument for not having a foreigner would apply with added force in her case, plus the embarrassment of acting when her predecessor had given the desirability of having a Chinese as one of her reasons for retiring.

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I earnestly hope that the Yenching College Committee will not consider accepting this resignation, and will help Mrs. Frame to realize how indispensable she is at this juncture, and how thoroughly all concerned in the welfare of Yenching College believe in her fitness for the position she now has. In writing thus I am absolutely sure that I am expressing not only my personal feeling, but that of the other administrative officers, and so far as I know, that of the faculty and students generally. I am at a loss to imagine what considerations have led her to take this position, and have been questioning myself whether in any way I shared in the unfortunate responsibility. If so, it has been not only unintentional, but contrary to my strongest convictions and desires.

Very sincerely yours,

*J. Heighston Stuart*

JLS:B  
CC Mrs. M. S. Frame

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學大京燕  
YENCHING UNIVERSITY  
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

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TRANSFER

TELEGRAPH ADDRESS  
"YENTA"

May 6, 1927

Recd  
6/2/27

Doctor Eric M. North,  
Yenching University,  
New York City.

Dear Doctor North:

This is to report to you that certain members of our faculty, particularly one or two who are in administrative positions, have been urging upon me the advisability of my making a brief trip to America during the summer months. The considerations they advance may be grouped under three heads:

1. The Hall Estate Endowments:

It is extremely trying to us here as it must be in like manner to the Trustees to have this important source of support still in suspense. In so far as this is due to internal affairs or the procedure necessary for the transfer of the capital, it is of course obvious that the Trustees and others in America can deal with the situation as well as I. On the other hand it is felt that recent developments in China and the transfer to Chinese control by Lingnan University (Canton Christian College) may be having a disturbing effect upon the Trustees of this estate, and that a personal conference with them as to the significance of recent happenings in this country for such enterprises as ours might carry sufficient weight to justify the effort. This is accentuated by the realization that if these two endowments should be lost or even if they cannot be assured for next session, we would eventually be forced to close down the institution. We cannot hope to continue on anything approximating the scale now projected otherwise.

2. The Harvard-Orient Institute:

It is only a special application of the previous paragraph to comment on this feature. However the whole political situation in China has so completely changed since the conferences of September 1925, and the proposals then made by me regarding the training of foreigners in the Language School have been so affected by the experiences of the past year with that institution and its decision to close entirely during the whole coming session, that it is important to have the different groups inter-

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acted in this whole project understand one another as to future policy. More specifically we are facing right now the question of whether to renew contracts with teachers secured under this fund, and to add others who are extremely desirable and have been kept waiting for sometime hoping for some definite information. This explains the cable being sent today.

Mr. Pettus is planning to go to America in June, and will doubtless do his utmost to secure as large a grant as possible for his institution. We do not desire to compete with or in any way work against the interests of the Language School, yet the experience of the past few months has convinced all concerned that any attempt to work together as originally planned is impracticable unless that institution is radically reorganized. Even then my personal conviction now is that provision for the small number of really advanced students from the West can perhaps be better arranged under the University directly than by any form of cooperation with other organizations. Our thought is that Doctor Porter be made director for such students and utilize Chinese and foreign members of our staff, according to the special requirements of each individual student. We would also be free to call upon teachers or schools in the city for such help as would be appropriate. The research and publication that would be of interest to our Western constituency could also be done by Doctor Porter and other members of our faculty in direct association with Harvard University. It might be advisable if this course is adopted to act upon a previous suggestion of mine and make a limited grant to the Language School in recognition of its help in preparing students for the more advanced work which would be done directly under our own control.

3. Additional Endowment:

I have written in previous letters of the harassing strain in trying to carry on our University as it has been developed with a not very large but extremely troublesome excess over our present income of expenditures on the most economical basis that is consistent with efficiency. As I have indicated before to you, I venture to hope that the Hall Estate Trustees, having done so much for us, might be willing to give additional endowment sufficient to enable us to carry on the work as now projected.

4. The New York Office:

The death of Lewis and your own resignation, if the statements in letters from others are correct, would indicate that some plans must be made for both the administrative and promotional work of the office. I do not feel as others here do about the contribution I can make in this matter, and I am sure that our Trustees have this under active consideration. If, however, I could be of any help in planning for this, espec-

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fully in the light of relationships with other Christian Colleges as affected by recent developments in China, I am ready to do whatever possible.

5. Reorganization in China:

I have been writing at length of changes being more or less forced upon us by the tendencies in Chinese Nationalism. It might save much confusion and delay if I could present the problem as I see it to the Trustees in person, and secure action that would be authoritative before the opening of the next session. I cannot over emphasize the importance of our meeting this situation in a sympathetic and alert anticipation of demands that may be embarrassing or even destructive unless we are prepared in regard to our own policy. It might be simpler for me alone to make the trip to America than to expect a commission of the Trustees to come out next autumn because of the time and money saved, and because the whole body of Trustees could deal directly with a representative from China.

In regard to a possible objection that it would seem unwise for me to be leaving China at this particular time, I would say that the present indications are that there will be no very marked change in the political situation as affecting Peking for the next few months, and that even though this happened, others can carry out locally the policies as already rather generally agreed upon among us, while I would be aiding in the solution by the decisions reached in New York.

The above is an attempt to state the arguments as they have been urged upon me by some of those to whom I feel closest in discussing administrative problems. I feel their force and am ready to make the trip if the Trustees call for me. There are, of course, the obvious objections to attempting to meet with any group of people during the summer months. If I should attempt this, it might be well to go very soon after a cabled reply to this letter, or else so to plan things as to be in America about the first of September. I shall assume that if called, it will be because the Trustees have reasonable assurance that I can without much delay have conferences with the Hall Estate men and with a sufficient number of the Trustees to decide the important matters involved in reorganization. ~~From the standpoint of local interest,~~ It would be both safer from the political standpoint and with less loss of administrative interests if I could make the trip during the summer months and be back in China either at the time of opening next autumn or shortly after.

With this statement of the case, I shall leave the decision, as hitherto, to the Trustees and really have no definite personal opinion to urge. I had been thinking, however, of the advisability of my making a trip next autumn or winter for the first three points urged above.

JLS:B

Very sincerely yours,

*Leighton Clark*

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YENCHING UNIVERSITY JUN 6 1927  
PEKING, CHINA

OFFICE OF THE PRESIDENT

May 8/27

Dear Mr. Evans,

This is <sup>an</sup> explanation of a cable I shall send tomorrow regarding a successor to Eric North. I have in mind J. M. Gibb who appeals to me as very well qualified and who can be spared from here with no serious loss after the present building season is over or even earlier. He is due to go on furlough this summer and will leave in any case next autumn. He is at his best in office work, and has many fine gifts of the kind needed

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these including his knowledge of  
conditions here. This letter  
is very hurriedly written to catch  
a fast mail. I shall write  
again on the subject but wanted  
to put this into the thinking of  
the Trustees. You might write  
or cable any definite facts  
or opinions on this matter.

Excuse haste.

Yours sincerely  
J. H. Stuart

TRANSFER

Peking University

May 12, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

Dear Leighton:

I cannot clear fully your letter of February 17th with its items upon the budget, but in passing I must clear what I can.

First, the McBrier Endowment you refer to is not operative yet so far as I can see, and I do not know of any ground for counting on it for next year. The time element in this matter I have not understood to be definite yet.

With reference to Mrs. Marmon's \$10,000. and Barker's report that you had the right to use it, I beg you will not accept verbal reports as to the rights to use funds at any time. Everything that we can release for use we do release and write you about, and if we have not written you, you can take it for granted that funds are not available. As you will have, I am sure, already learned by the very full financial statement I have sent to you, the Marmon fund, as a whole, is not available, nor is any part of it until the status of all sorts of miscellaneous expenditures in the way of construction that have been carried on beyond what is authorized are settled. We will soon be in a position of having to borrow money to carry the current budget, and every expenditure that is made on the field that is not covered by funds here simply points us up again in the direction of the terrible situation in which we were last summer and fall. The only amounts for construction of any kind which we can furnish for the current season are those which are specifically and definitely stated in my letters of March 9 and 10 as follows:

Campus lighting	\$3,000.00
Bashford Administration Building as required up to the additional amount of \$25,000. above the \$111,000. already furnished.	
Water Tower Pagoda	7,000.00
North End of Gymnasium, a total not to exceed	16,000.00
McBrier Hall	70,000.00
payable at quarterly intervals of \$10,000. each, \$20,000. being in hand now, the next payment of \$10,000. being due June 30.	

*(Less expenditures already made, of course.)*

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Dr.J.L.Stuart-2

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Furthermore, these are available only after a definite schedule of understanding is reached as to times when this will be required. Mr.McBrier cannot furnish his funds faster than at definite times which he has written to you or to Mr.Gibb, and your expenditures for this building, contracts or no contracts, must be made to wait until the funds are available, even if this is not the most economical method of doing it.

Please note that all the miscellaneous expenditure for painting on this building and that, and improvements on this residence and that, and all such items, cannot be covered by funds furnished by us here at the present time. We have given you the utmost cash authorization we can cover.

There is nothing quite so paralyzing to our efforts here to make funds available and to straighten out our financial affairs as the presence of fear that you will be getting us into the position in which we were last year.

Faithfully yours,

Secretary  
Peking University

BMN-H

CC: Mr.Wiant  
Mr.Gibb

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TRANSFER

PEKING

May 18, 1927

Dear Dr. Stuart:

I have your letter of April 23 and note the paragraph regarding Mrs. William Boyd of Germantown advocating the importance of securing an endowment of \$1,500,000 for the University. Dr. Luce was in Philadelphia last week and attempted to see Mrs. Boyd but was unsuccessful due to her absence from the city. For the past six months we have been endeavoring to secure gifts for endowment for salaries of Chinese teachers rather than for buildings and construction work, but our campaign has been flat.

I am very sorry to report that Dr. Luce during the past year has been unable to interest anyone in our work and several reports have come to our ears of his being very ineffective in his interviews. Just as an illustration, I quote from his report from Philadelphia:

"In the case of both Mrs. Pardee and Mrs. Colton I have reason to believe that they are "gun shy" on this matter." He reported that Mrs. Pardee had a dressmaker and refused to see him and that Mrs. Colton was resting and refused to see him. Mr. Nash, in an interview with Dr. Nixon of Brick Church, Rochester, requested that Dr. Luce should not be sent to his church for further solicitation.

This is very distressing because in our campaign work we are depending upon Dr. Luce as our "mainstay." I think Mr. Barker may have reported our problems to you.

It is my understanding that Mr. McBrier, Mr. Stock and Mr. Hawkins are planning to visit the University in September. I doubt very much if the Warners plan to visit Peking this fall, and it is out of the question for Mrs. Evans and me, although we hope that we can arrange a visit to China sometime in 1928.

I am returning Mr. Britton's letters and in view of more recent correspondence comment is useless excepting to say that he did not show me this letter as he states. You are familiar with most of his criticisms but I might mention

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that Mr. George G. Barber, who is chairman of the Board of the Continental Baking Company, was not in any way criticized by his Board of Directors for manipulating the corporation's balance sheet. The Continental Baking Company, together with the Ward Baking Company, proposed a gigantic baking monopoly which was not countenanced by the Washington authorities and therefore the organization was dropped. Since then Mr. Barber has resigned as chairman of the Board but continues as a director and has the full confidence of his colleagues.

I might also mention that your being in the P.U.M.C. so far as I know was never commented on by the Board of Trustees excepting regretting that it was necessary for you to be confined due to ill health.

As you no doubt know through letters from Dr. North and Mr. Nash, Britton is now in Clifton Springs Sanitarium under observation. It seems too bad that with so many problems worrying us due to conditions in China, that a thing of this sort should be thrust upon us.

Very sincerely yours,

Dr. J. Leighton Stuart  
Yenching University  
Tsinghua Yuan  
Peking West, China

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May 19, 1927

Dear Dr. Stuart:

Your letter of April 18 came duly to hand. Mr. Wee has also arrived and left last night for Kansas City to join Mr. Nash. We hope for good results from their team work.

The articles by Dr. W. W. Yon and Dr. Y. T. Tsur and the declaration by the Y.M.C.A. and Y.W.C.A. students I have given to a press agency for general distribution. This agency is handled by Mr. E. W. Mandeville who is aiding us in our publicity work and has access to 300 newspapers in cities of 10,000 inhabitants and over, so that we should be successful in having these articles widely read.

I am also having Dr. Yon and Dr. Tsur's articles published by the Congregationalist, the Presbyterian Advance, and the Methodist Advocate, and the declaration by the Y.M.C.A. and Y.W.C.A. students in the Association Men and in the Woman's Press, the national organs of these two bodies. I have not yet found a means of having the Chinese papers print the students' declaration in Chinese but both Dr. Luo and Dr. Low are attempting to find the means of having one of the leading Chinese papers in New York City publish this article.

In reference to Mr. Wee's entrance into the United States, "Section 6 Certificate" was sent to Mr. Wee and he received it in London but the passport visa known as "Act of 1924" was not secured by Mr. Wee in China and therefore it is necessary for him to be paroled. We do not expect any trouble on this score, however.

Very sincerely yours,

Dr. J. Leighton Stuart  
Yenching University  
Tsinghua Yuan  
Peking West, China

RAS:LM

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TRANSFER

Peking University

CONFIDENTIAL

May 23, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

The same atmosphere of fog and delay that took place last year exists yet I have a feeling that, though in the fog, we are like the gallant Lindbergh, steadily approaching our goal. You will recollect that the Hall Estate Trustees have been careful never to give a written commitment as to any amount other than those amounts which they have actually sent us, even though Mr. Davis was at one time ready to indicate such a commitment, but his lawyer objected. Activity, however, in the direction of conclusion has suddenly begun. Mr. Johnson and Mr. Davis, I understand, have shaped their statement of account for presenting to the Surrogate at Lockport, N.Y. within a few days. They expect also to present a memorandum requesting the Surrogate to rule whether the institutions to which they propose to distribute these principal amounts are qualified under the will. We will receive summons to attend the hearing probably and to demonstrate that we qualify. I take it that it is the thought of the Trustees that if this matter is cleared before the Court the transfer of the principal amounts will be made within three or four weeks thereafter. Of course, I am most anxious to raise no false hopes and to have none, because we have been familiar with delays in this whole business before, but it certainly looks definite at present.

One of the interesting and complicated elements involved lies in the question as to whether, under the Chinese regulations, the Universities can qualify under the clause of the will which provides that the institutions must be "managed or substantially controlled" by boards of trustees composed of Americans or British. The question is more acute in the case of Canton than of ours because Canton has already shaped a plan for putting the local direction of the institution in charge of a board of managers who are not predominantly American. This, however, has not been passed by the Board of Trustees. It may be that in some way or other they will become a test case and we are arranging with our counsel, Mr. Merle Smith and his associate, not only to be prepared to demonstrate our own eligibility at the present time but to watch very carefully any implications that occur out of the Canton matter. One of the things which I think may help us is what I presume to be the fact, viz: that we are registered already with the Ministry of Education in Peking, and that nevertheless the by-laws of the Board of Managers contain two paragraphs with reference to the accountability of the Board of

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5/23/27

Managers to the Board of Trustees. If these paragraphs were in the documents which were sent to the Ministry it is quite clear that we have been approved according to the regulations of the Ministry of Education. I expect to consult Dr. Lew on this phase of the matter. You will, however, see the bearing of this whole question upon your idea of a Yenching foundation in America which does nothing but hand over funds. This whole line-up must be very carefully studied in order that we may know just what the implications are of the phrase "substantial control" on the one hand, and of Chinese regulations, as they may turn out to be on the other. I believe at the present time we have good hopes of being able to make our case satisfactorily for Yenching.

I have not heard this matter discussed with reference to the Institute and I do not think that it will be seriously affected one way or the other. Of the Institute matter as it stands I will write in a separate letter.

I do not think I wrote you that I tried to get Mr. Davis and Mr. Johnson to pay us the income for this calendar year quarterly so that we would not be so deep in the hole on our current budget, but they have evidently felt more like moving toward a complete turn over than for paying the income quarterly. I think they would prefer to pay the income half yearly anyway. The effect of this, of course, is that as we have counted on the half year's income in the present year's budget our current account here in New York is \$25,000. overdrawn at present. One of the delaying elements has been Johnson's long absence in California, Mr. Davis's trip to Nassau and a short illness on the part of Mr. Davis from which he has now, I understand, fully recovered. Other than the matter of delay there is no evidence that the friendliness of Mr. Johnson and Mr. Davis is any less than it was, and it is my judgment that, if anything, they are more friendly than ever. Except for their usual tendency to say nothing when they were not ready to say anything favorable, they have been most cordial to me, and I feel reasonably certain that the delays have not been due to any failure on our part to keep them stirred up, but rather to their own processes of getting things done. From observing the experience of others with them I have felt that it was wise to avoid any appearance of making a drive at them and of pressing them too hard, and I think that this policy is proving successful. My delay in writing upon this matter has been due to the feeling that there was very little to write that was definite. I realize that it is hardly fair to you to keep you in suspense by not writing. The compensating element is that I have feared you would be in as much or more suspense after I wrote than before. It would seem to me highly important to keep this correspondence and information on this matter decidedly confidential. I am somewhat disturbed to see in the pamphlet giving the membership of the Board of Managers and its by-laws, which has just come in, the Harvard-Peking Institute Committee listed among the sub-committees of the Board of Managers. I have been anxious that this name should be kept out of sight in any printed or distributed matter until the organization of the Institute could be more fully settled.

Faithfully yours,

EMN-H

Secretary  
Peking University

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Peking University

May 23, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

Your letter of April 20th makes me realize how long I have been delayed in writing you about my resignation from the Central Office. I am far from being out of it yet and my separation is evidently going to prove to be gradual rather than sudden.

In March I was confronted with the choice of continuing where I was or becoming Associate Secretary of the American Bible Society, and concluded that the line of most permanent usefulness for me to follow was that offered by the Bible Society position. I came to the conclusion with a good deal of hesitancy and with no small wrench at the thought of leaving the active service of the Universities. My heart is certainly in them and I shall continue in every way possible to endeavor to forward their concerns.

The situation at present is briefly this: Mr. Garside of Shantung is temporarily handling miscellaneous office matters and such business as I can transfer to him wisely on a temporary basis. So far I have been relieved of only two of the eight secretaryships and assistant treasurerships which I hold for the Universities, and am still both Secretary and Assistant Treasurer for Yenching. The matter was discussed at the Trustee meeting in April and at that time I was elected a coopted trustee, Mr. McBrier having been placed in the vacancy in the Methodist group caused by the resignation of Dr. Kelley. When the time comes for electing my successor it is my thought, and I believe also the thought of the Peking Trustees, that I continue to hold my title to the position of Secretary in order to enable me to continue working out with the Hall Estate Trustees and the Harvard group the delicate matters that are here involved, and to do so without causing these two interests to feel that they are not dealing with some one who is not a fully accredited officer. I believe in this arrangement both in the interest of Yenching and of the other colleges.

My work with the American Bible Society began about the first of May but I am in the University office nearly every day and am pushing matters of importance along just as rapidly as I can.

The Supervisory Committee of the <sup>Office</sup> Central has as yet come to no con-

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J.L. Stuart-2

5/23/1927

clusion concerning my successor, and is watching the possibilities that some of those who return from China at the present time may be qualified to serve. We have your cable as to suggestions and we are replying, asking you to tell your suggestions. I for one am most anxious that there be no mistake in the person who is to fill this position.

I think I need not assure you that the association with Yenching and with you has been one of the very enriching experiences of my work, and I beg you to continue to regard me as fully devoted to the program of the University as ever. I trust that the correspondence of the next few months will give evidence of this, and it may be that when the vacancy is filled the combination will be found to be an even better one for serving the colleges.

Faithfully yours,

Secretary  
Peking University

BMN-U

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26 Bedford Place, London W.C.1,  
May 23, 1927.

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Dr. J. Leighton Stuart,  
Yenching University,  
Haitien,  
Peking, China.

Dear Dr. Stuart,

Last Wednesday, May 18th, your letter, forwarded by Eric North, reached me. On May 4th I had bidden goodbye to Eleanor at Southampton, as she sailed for home and the children after being with me here in England and on the Continent for over a month. On Monday, May 16th, I had received a cable from her, saying "Await my letter before considering North's letter en route." Her letter, referred to in the cable, came day before yesterday. Before she left here I had asked her to go in to talk things over with Eric as soon as she reached New York. She arrived at my home in Plainfield, from the boat, on the evening of May 11th, to find a letter from Eric, enclosing a copy of your letter. She immediately made an appointment to see him - saw him Friday morning and Timothy Lew Friday afternoon or evening, and got her letter off to me by the "Majestic" on Saturday.

Sorry as we are that it worked out so, there's no use regretting that Eric's letter, forwarding yours, didn't reach here before Eleanor left England. In the light of developments in China during the weeks that she was here with me, we, very naturally, had begun to have misgivings as to its being practicable for us to return with the family this autumn. This was what she was to sound out Eric about upon her arrival in New York. I had refrained, previously, from writing questioning our returning because I had been hopeful, all along, that the situation would make a definite turn for the better, and I didn't want you and your associates to be led to think that I was unduly alarmed by the reports that were coming from China or that my enthusiasm was cooling towards the job that was waiting for me out there. Until this very last mail, all reports that I had received of Yenching had indicated that the staff, Chinese and foreign, was remaining in tact, although the foreign wives had, some of them, exercised the option granted them by leaving.

You need have no fear that I have failed to understand your letter or the spirit in which it was written. I am only sorry that you have been, as it appears, considerably embarrassed by having to try to justify my appointment, in view of my budget appearing, to some of those "best informed and most actively interested", disproportionately large.

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Yours and Eric's letters brought the first word we had had of a definite invitation to us from the North China Presbyterian Mission to come out under the Presbyterian Board. In his letter Eric says

"As to the matter of the relation to the Presbyterian Board, I can say that if this was an arrangement which you would be prepared to accept we would endeavor to hold for you the relationship to the church in Sewickly, Pa. which Mr. Corbett had, and I think that you would not find relationship to that church as its missionary irksome as they are liberal and well-to-do people both financially and religiously."

I have cabled Eric to try to hold this relationship for me and am writing him by this mail.

A letter which I had early in the year from George T. Scott had raised the question of my coming under the Presbyterian Board. My reply to it had asked him for fuller details on "the issues involved" referred to in his letter. It's nearly three months now since I sent my reply and I haven't heard from him. I was expecting to discuss the matter with him upon my return to New York.

My exams. at University College come on June 7th and 8th, and I am booked to sail for New York on the "American Banker", a nine and a half day boat, on June 10th. Eleanor writes that Timothy will probably still be in New York when I arrive, so I'll look him up as soon as possible. I'll also see Eric immediately upon my return.

I shall be glad if this course makes it possible for me still to be assigned to Yenching. It doesn't seem necessary, at the moment, anyway, to tender my resignation. This is a personal letter to let you know that I understand the situation and that I have no intention of forcing Yenching's hand in the matter of my contract. While talking over the whole situation with Myfanwy Wood yesterday, she told me of Tom Barker's feeling that he wished to be related to one of the Mission bodies and of his now being connected with the London Mission. I can see some distinct advantages in being under the Presbyterian Board and also have every reason to look forward to very happy relationship with the North China Presbyterian Mission.

I've had it on my heart a good many times to write you to let you know how much sympathy I have felt for you in your great loneliness that must often have seemed greater than you could bear. God bless and keep and guide you.

Affectionately,

Signed Lawrence M. Mead

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JUN 21 1927

學大京燕  
YENCHING UNIVERSITY  
PEKING, CHINA.

PEKING

TRANSFER

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

May 24, 1927.

Mr. Ernest A. Evans,  
Yenching University,  
New York City.

Dear Mr. Evans:

I am writing you again as being the one who most probably is acting for the Trustees at this time in our office.

Hall Estate: You will have received sometime ago my letter on this subject. I am enclosing a copy of another one which explains itself. If on receipt of this you will not have already called me to America by cable, I suggest that you or other members of the Trustees get in touch with Mr. Johnson and decide among you whether or not it seems desirable for me to come. My own attitude to the problem can be summed up by the statement that in my opinion the greatest single difficulty that the University is facing is the ability to secure this fund, the interest for the present, and a transfer of the capital as soon as conditions permit. We literally cannot open next autumn unless this can be assured without such drastic reduction that the moral effect on all concerned would be so disastrous and the University so discredited in the thought of students and the public generally, that I would have little heart to go ahead at all, and I am inclined to think that would be the general feeling. In other words, all of our plans have been made on the assumption that this money was to be counted on, and it has been our chief reliance in undertaking to move into our new plant. Apparently there will be no radical changes in the political situation in the next few months, and I shall undertake, if it seems best to make this trip, so to provide for emergencies that my absence from Peking ought not to be as serious as would be the loss of this money or the delay in securing it.

(5/24/27)  
Johnson

J. M. Gibb: I wrote you a brief note by a previous mail and have cabled again today about the possibility of Mr. Gibb's taking the office work in Eric North's place. I realize that objections will be made to this, both in New York and among our people here. On the other hand he has many fine qualities and understands the problems we are continually facing as few others can. My suggestion would be that he be installed more or less unofficially on his arrival to help as he can. I venture to hope that we would have some success in securing funds, and should like to have him given this chance.

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He has a capacity for making friends just as he sometimes produces the opposite effect. It may be that he would prove to be the right man for our Office Secretary, giving full time to this one institution. If so this could become a more or less permanent arrangement, and would enable him perhaps to contribute more to the University than in any position that will be available to him on his return here.

Reorganization: Following up my previous letters on this subject, I should like to mention further that the tendency of the small committee, of which Doctor W.W. Yen is chairman, is now after several meetings in the line of recommending a President or Chancellor, who would be only nominal, and changing the titles of myself and Mr. Wu to Provost and Vice-Provost respectively. In other words, we add an honorary cap piece at the top and keep the organization undisturbed except for a change of title in English and Chinese for myself and Mr. Wu. The matter will be presented at the Annual Meeting of the Board of Managers on June 13th, and if this or some other solution is agreed upon, we shall hope to have the approval of the Trustees to put it into effect when conditions seem to require it.

Recent Visitors: Last week we had a number of people out with us. Senator Hiram Bingham of Connecticut; one of our own Trustees, Professor Thompson; Doctor Manley O. Hudson, of the Harvard Law School; and Doctor Diffendorfer of the Methodist Board are among those who will soon be returning to America, and ought to be able to speak helpfully about their impressions of us. Senator Bingham was less closely in touch with us than the others and his visit here would only be one of a large number of similar contacts. The other three, especially Doctors Thompson and Diffendorfer, ought to be consulted more in detail as to what they really feel about our policy and prospect.

Mailing List: Will you kindly ask one of the secretaries to see that

Miss Grace H. Knapp,  
14 Beacon Street, Room 708, ✓  
Boston, Massachusetts.

is put on the regular mailing list for material sent out from the New York Office.

Very sincerely yours,

*J. Leighton Stuart*

JLS:B  
Enc.

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TRANSFER

Peking University

May 25, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

I have your cablegrams of May 7 and May 9 and have replied as per confirmation enclosed.\*

The matter of the \$8000. sought for from Mrs. Johnson in Southern California I have put up to Luce and Evans. No conclusion is available yet.

I enclose a copy of a letter from Mr. Murphy explaining his situation in respect to the \$2500. Some storm or other has hit Mr. Murphy's enterprises but I do not know just what. He has been laid up and his office force is somewhat disintegrated and I do not know just what it is all about. I take it that he is gradually coming back into activity again but I have not been able for nearly two months to get anything out of him on building matters in spite of my hammering. The only thing I can do is to keep on hammering and hope this will come through soon.

With reference to the budget for the Institute of Chinese Studies next year, I have deeply regretted that I have been unable to send information because I could understand the bearing of this upon the continuance of the members of the staff. Of this I have written in another letter.

With reference to the data desired for audit, we are taking this matter up and I will write Wiant directly about it.

We have not yet received from Mr. Gibb a restatement of the rate at which he will need money for the building operations which we have authorized, and we are being hard hit by this cabled statement that you need \$70,000. Mex. for building materials and current accounts in this month of May. At the very same time Mr. Houston presents a desire to collect his U.S. \$6900. Rev. Warren H. Stuart asks if we can pay him 6% interest on his Mex. \$4000. which we cannot do as we cannot get that ourselves and will have to pay him off. Our present bank balance is about \$7000. Our present bank balance is about \$7,000., with the requirements, as we understand it, against it, as about \$27,000. gold above funds already sent. We will be taking up the matter of borrowing at the bank pretty soon.

The amounts provided toward this Mex. \$70,000. which you cabled

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J. L. Stuart

5-25-27

about consist of Mex.\$24,066.72 sent you the first week in May, Mex.\$21,090. sent you May 16, and U.S.\$10,000. which I have authorized drawing for the Bashford Building in the cablegram enclosed. This makes up approximately Mex.\$66,000. toward the \$70,000. you refer to, though of the \$24,066.72 \$6000. is for Von Holstein so perhaps does not count. I recognize that not all of this will reach you in the month of May and do not see how we can do much better than this at the present time.

If there is not made provision to hold down and eliminate the miscellaneous building operation expenditures on the field on one building and another, and on the grounds, and to adjust the contracts for buildings approved to the schedule which we have stated as to the rate at which funds can be furnished, we will be driven into the position in which we were last year, which is accentuated by the fact that we are finding a good deal of difficulty in covering campaign expenses. In fact, we are some thousands of dollars behind on that now for the current year. The statement as to what we would undertake to put up this year, referred to by me in recent letters and in this cablegram, means, as I am sure I have said, that in order to build what is there stated, all other building enterprises must cease, including those doing one piece of work or another on buildings that approach final completion. If I can send some other word than this, I assure you I shall do it at the earliest moment.

My cablegram also reported what I think you will have learned from a letter from Mr.Cheng Shao Chen sent direct to China, - that he was not available.

Faithfully yours,

Secretary  
Peking University

EMN-H

Enc.1 \*

CC. Mr.Wiant

\* CONFIRMATION

"ShaoChen Cheng will not come H.K.Murphy has no funds available for the purpose we have sent drafts Mex.\$17,000. May 2 of this year Mex.\$21,000. May 16th of this year you may draw at 3 days sight but not to exceed US \$10,000. Bashford Building building operations Must be limited in accordance with our instructions March 9th of this year Adjust contracts work accordingly with reference to institute estate will telegraph when funds are available for the purpose but not until during the month of June Important conferences vacancy not yet filled Telegraph what suggestions have you to offer.

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INDEXED  
TRANSFER  
Peking University

May 26, 1927

#1

President J. Leighton Stuart  
Yenching University  
Tsing Hua Yuan.  
Peking West, China.

My dear Leighton:

I thought a long time about your letter to Larrie Mead and came to the conclusion that I had no judgment to contribute and that the best thing I could do was to forward your letter to him without much comment. Mrs. Mead has been in to see me and her spirit is very fine in the matter, though what they will do I do not know as there has not yet been time to hear from Larrie.

I think I know what William Hung means when he thinks of Mead as not having scholarly characteristics, but there are very few men whom I have seen who have been so eager to master a field of work and to find the best place in which to study the technical problems involved in the teaching of the Chinese. He has, as you know, gone to England for special study at the best place he could find, and as he is working in a field that is not very much worked, his standing as a scholar might turn out to be quite satisfactory. I do not say this to press for any change in the policy which you have adopted concerning him, but only in order to give you my own impressions of him. I think this answers the matters in your letter of March 31st except that I have not been able to awaken any response from Mr. Ghise-lin who apparently has no interest in the proposal.

Ritter's letter we are grateful for and I have distributed it to the Board of Trustees and will send it to other places, especially to your list of special friends when we get a new copy of it.

Faithfully yours,

Secretary  
Peking University

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Peking University

May 26, 1927

President J. Leighton Stuart  
Yenching University  
Tsing Hua Yuan  
Peking West, China.

#2

My dear Leighton:

I find I have not acknowledged your letter of February 17th, but as you will gather from my recent letters on the Harvard-Orient Institute and the Hall Estate, it is impossible for us to give you an answer on the budget until this is settled, unless you feel that you would rather be out of suspense and have an answer that would cut the budget down to Mex. \$50,000. My general theory is that you would prefer suspense inasmuch as the prospects are not gloomy at any rate with reference to securing the full amount. We will send you word just as soon as possible.

You say that you have just learned of \$1200. toward Wm. Hung's salary given by Miss Hawes of Oklahoma City and Miss MacLeigh of Colorado Springs. This must have been sent directly out to Peking. I notice it in Mr. Wiant's accounts for the month of February. The effect of this, of course, is to relieve us of furnishing an equivalent amount in the budget for which we will make due provision.

Faithfully yours,

Secretary  
Peking University

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TRANSFER

XERO

Peking University

May 26, 1927

President J. Leighton Stuart,  
Yenching University,  
Tsing Hua Yuan,  
Peking West, China.

#4

Dear Leighton:

I enclose herewith a copy of the minutes of the Trustees at their last meeting. Instead of writing you specifically on each item I will request that you take the text of the minute as it appears as my communication to you upon these minutes.

I wish to draw your attention to item #2072 which represents a deep and genuine feeling on the whole part of the group of Trustees present, a feeling which was active not only at the meetings of the Board, but on every occasion when their thought turns toward China.

You will note that the membership of the Board of Managers and their by-laws have been approved.

You will also wish to note the appointments approved in item #2076 and #2077.

The item which will be of most interest to you is #2079. You will note the restrictions upon the powers of the Commission. I do not know that these restrictions are too severe but there was a definite feeling in the Board of Trustees that these restrictions would prevent the Commission from taking hasty action which might arise out of a temporary situation which might occur when they were there. In the sentence referring to the national aspirations of the Chinese I trust you will observe the definite inclusion of the phrase "foreign friends of the University".

You will note the suggestion for the appointment of a Chinese Chancellor which we were ready to accept if this should seem to be a necessary procedure. Our conception of the functions of such a person is rather more that expressed by the Chancellor as appearing in British institutions than by the President as appearing in American institutions. It is the very great desire of the Trustees that no change be made that alters the preponderance of your own influence in the development of the University. We recognize that the Chinese term for Chancellor and for President would probably be the same word and this matter of terms would have to be left to you and the Board of Managers to work out. but our intent is expressed by the approval of having a Chinese Chancellor or a similar high officer in addition to

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the present executive of the University. The counsel of the members of the staff from the field present at the meeting was very helpful in this matter. I must say that I was rather pleased that the Trustees came through without a split on the matter raised in item #2079. While it does represent a compromise between different views presented, it seems to me on the whole it is a progressive compromise.

I think these are all the items upon which I need comment.

Faithfully yours,

Secretary  
Peking University

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RECEIVED  
MAY 31 1927

Peking University

May 31, 1927

President J. Leighton Stuart  
Yenching University  
Tsing Hua Yuan  
Peking West, China

Dear Leighton:

I enclose herewith confirmation of cablegram sent you May 28 at the request of Miss Gouldy. Miss Gouldy seems to have gotten the impression that the only reason for changing the location of Miss Giang's house from the Prince's Garden to the South Compound was the fact that the Prince's Garden was leased for twenty years only. She does not care about the twenty year phase of it for she doubts whether Miss Giang will be there twenty years from now. I do not know what information or what correspondence has led Miss Gouldy to this conclusion. All that I have been able to do was to transmit to you her very definite statement.

Cordially yours,

Secretary  
Peking University

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May 31, 1927

Dear Dr. Stuart:

We have succeeded in having the articles by Doctors W. W. Yen and Y. T. Tsui and the statement by the Y.M.C.A. students published in 310 daily papers and 100 religious weeklies, so that they should be widely read, and I trust it will be of some value in counteracting the yellow press reports.

I am sending under separate cover a copy of the Chinese Repository of April 1849. Mr. Ernest W. Mandeville of the Mandeville Press Bureau advises me that he has a file of these for several years in the early Nineteenth Century and if they would be of any value to you he would be glad to send them on. Please advise me at your convenience if you would care to have this file for your library.

Very sincerely yours,

Dr. J. Leighton Stuart  
Yenching University  
Tsing Hua Yuan  
Peking West, China

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JUN 25 1927

學大京燕

RESIDENCES Mrs. Strong

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

May 31, 1927.

TELEGRAPH ADDRESS  
"YENTA"

Mr. E. A. Evans,  
Yenching University,  
New York City.

Dear Mr. Evans:

I have <sup>Dr. Harts</sup> your letter of May third regarding the authorization of Mr. and Mrs. George R. Kurrie to go ahead with my house. I have a letter from Mrs. Kurrie in the same mail written after the date of his. There was no reference to this matter, although she indicated that her husband was writing me on business. I had better wait until his letter comes before making any decision.

Regarding the residence given by Mrs. Henry A. Strong of Rochester, New York, we have several times asked that the office send us an itemized statement regarding the donors of residences and any desires they have as to their use. Such a list has never been furnished and we have been unable, therefore, to make any assignments except in the few cases where we happen to know circumstances personally. It would be quite a help if such a list could be sent and we should then endeavor to distribute the houses.

We have decided to treat the house now occupied by I. E. Wolferz as donated by Mrs. Strong. Doctor Wolferz is one of the Presbyterian quota on our faculty, the son of a Presbyterian minister, for many years pastor in Brooklyn. He is Head of our Department of European Languages, being thoroughly at home in both French and German. He is class doyen or adviser for the Class of 1928, and one of the most earnest religious workers on our faculty. Mrs. Wolferz is the daughter of a highly respected Methodist minister, who was for many years Vice-President of the old Methodist Peking University and one of the active promoters of the present union institution. She is a lovely Christian character and exerts a fine influence in our little community. The house, as will be noted from the snow scene enclosed, is a substantial brick one, located in the extreme east end of our East Residence Compound. Please convey this information to Mrs. Strong with the assurance of our very grateful appreciation of her generous gift.

I am not sure how definitely I wrote regarding the latest decision in the case of Mr. E. L. Terman. He is to undertake to secure his own support on a basis that will enable him to return to China for some fixed period to be agreed upon with no expense to the Trustees. Such a period ought to con-

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tinue as long as he plans to stay in China for I do not think the University would ever care to take him on our budget. On the other hand he is confident of being able to accomplish this, and if so, we should be glad to have him back. He ought to be given every facility for his efforts and I am sure that those in the office will cooperate with him to the best of their ability.

As I write these lines the political situation is becoming decidedly more favorable to the Southerners than at any time previous to the past two or three days. It looks now as though they will reach Peking much earlier than has been the general feeling here. It also appears that the extreme radical element may figure prominently in the first impact on the city, in which case we shall certainly be in for some sort of disturbance. It is hard to make any predictions and I confess it *to* quite a bit of *trepidation* in the light of reports from every other Christian college in China, all of which have either been closed or are carrying on under serious handicaps of one kind or another. We shall be as wise and hopeful as possible, and I am sure that we can count on the active sympathy of those at the other end. Any important developments will be communicated by cable. The particular question before us now is as to whether we dare to carry on through the Commencement as fixed for June 20th, or whether we should advance that date one or two weeks and try to get as many of the faculty and students away as possible before the storm breaks.

*Later: We shall keep the original dates unless forced to change by new developments.*  
Very sincerely yours,  
*J. Hightower & Mark*

JLS :B  
Enc.

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TRANSFER

PERKINS

~~Peking~~  
~~Shantung~~ Christian University

June 6, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan  
Peking West, China

Dear Leighton:

I have a note from the Rockefeller Foundation that they have approved a fellowship for Doctor David King Yang for 1927-28 with an allowance of \$1200. "it being understood that there shall be no additional charges for either tuition or travel". This is a new matter to me and I am reporting it to you for your information. I do not think that we have dealt with it here.

Faithfully yours,

Secretary  
Peking University

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TRANSFER

Peking University

June 7, 1927

President J. Leighton Stuart  
Yenching University  
Tsing Hua Yuan  
Peking West, China

Dear Leighton :

Enclosed herewith is confirmation of my cablegram of June 3. I think my previous letters have covered all the items in it except the following:

Your cablegram of a few days before asked to draw either \$20,000. gold or for us to send it. When a request of this kind is sent it is really necessary for us to know what account is causing you to require cash in such large amounts and on such short notice. My conjecture is that it is tied up with the unwarranted speed which Mr. Gibb has made in the making of the contracts and the construction of McBrier Hall. Mr. McBrier is very dissatisfied with the way in which this matter has proceeded, but cheerful about it nevertheless. I think that our accounts are going to show that we will have furnished you with a sum rather above the budget for the current fiscal year on the Current Account. Please note, however, that this extra balance cannot be applied to the current year without further action on our part, especially as in sending these amounts forward we have created a deficit here, and that you must close out your fiscal year on the basis of having received from us for the current year only the amount specified as an appropriation in my earlier letters. What you have received, however, <sup>over</sup> ~~it~~ must be carried over to next year and held for further instructions from us. If you have adhered to the budget as you should, this will mean that you will have some working cash on the Current Account with which to start off the new year.

It was impossible for us to answer immediately by cable with reference to Lawrence Mead as he is in London and does not leave London until the 19th of June. He wrote you under date of May 23rd and in that letter you have all the information that we have had to date.

Faithfully yours,

Secretary  
Peking University

EMN-H

Enc. 1

CC: Mr. Wiant

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COPY

BOARD OF FOREIGN MISSIONS  
Of the Methodist Episcopal Church  
150 Fifth Avenue  
New York City.

PEKING

June 7th, 1927

The Rev. Eric M. North Ph.D.  
China Union Universities Office  
150 Fifth Avenue, N. Y. City.

Dear Dr. North:-

Rev. Earl L. Terman

I have your letter of May 19th regarding Rev. Earl L. Terman wherein you state that Mr. Terman is very anxious to return to Yenching University, and has proposed to find his salary and out-going expenses.

I know Mr. Terman well and know his record at the Nanchang Academy before he was sent to Peking. My judgment is that he should not go back to China and this judgment is confirmed by a letter recently received from Bishop Birney who states that he is convinced that Mr. Terman should remain in America.

Mr. Terman is hard-working and a fairly capable man but both at Nanchang and, I take it, again in Peking experience has demonstrated that he lacks certain qualifications which are essential for team work, particularly under the more exacting demands of recent developments in China.

In the light of Bishop Birney's letter and in addition to information sent by Bishop Grose, not favoring Mr. Terman's return to the field, I think there is no room for question and action will be taken at our next Executive Committee meeting, approving his return to America; and we will, in due course of time, withdraw his name as a missionary of the Board of Foreign Missions.

Cordially yours,

(Signed) Frank D. Gamewell

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PEKING

JUN 10 1927

Peking University

June 8, 1927

President J. Leighton Stuart,  
Yenching University  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

I enclose copy of letter from Dr. Gamewell concerning Mr. Terman. In view of what Dr. Gamewell says I hope that you will be careful to discourage Mr. Terman's plans for raising money and returning to China. It seems to me that in a good many of these matters of staff adjustment, our speech must be more and more yea yea and nay nay.

Faithfully yours,

Secretary  
Peking University

EMN-H

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*Mr. C. M. Ba...*  
*I have written*  
*Dean Donham,*  
*1221 K Street*  
*So.*

學大京燕  
YENCHING UNIVERSITY  
PEKING, CHINA.

PEKING  
TELEGRAPH ADDRESS  
"YENTA"

OFFICE OF THE PRESIDENT

INDEXED

June 16, 1927.

Doctor Eric M. North,  
Yenching University,  
New York City.

My dear Eric:

Could you not appeal to Mr. Davis of the Hall Estate to make a special grant of Gold \$4,000 apart from our endowment arrangements to purchase four tall and exquisitely carved marble pillars, which we rescued from the old Summer Palace and have been keeping on our grounds pending the opportunity to get some legal right to them. They will be of priceless value, as the only two others in the world are those standing before the Imperial Palace in the city.

We have at last been able to deal with the Imperial family and get a clear deed of purchase for this amount of money. This not only insures them for us against any Nationalistic or other attacks, but preserves them for mankind. They would undoubtedly have been shipped away or so mutilated that they would have had little value had we not carried them off.

The figure named includes the purchase price from the present members of the Imperial family (\$5,000 Silver) and the cost of taking them down and hauling them to our campus (\$3,000).

Vernon Nash can give the story in detail, and you must have some photographs of these pillars on file. These are the things I hoped Murphy could help us out with. They will set off our place immensely and have great public as well as antiquarian value, but under present conditions we could not purchase them without a special grant.

Very sincerely yours,

*Heights Stewart*

*This price also includes*  
*JLS:B*  
*to large stone griffins (or some*  
*mythological animal) and sundry odd*  
*+ ends of marble pieces. Photographs*  
*will follow by next mail.*

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JOINT OFFICE

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TRANSFER

Peking University

June 10, 1927

President J. Leighton Stuart,  
Yenching University,  
Tsing Hua Yuan,  
Peking West, China.

My dear Leighton:

After considerable delay we have been able to get three meetings of the Finance Committee and go over a large number of the plant items, and I am reporting to you here what has been done. You will perhaps need to pass this information on to whoever is in charge of the Construction bureau in Mr. Gibb's absence and I am therefore sending you an extra copy of it.

The matters referred to below are in your letters of February 25, February 14, March 9, March 5; in Barker's letter of March 3; in Gibb's letters of February 17 and 26, March 4 and 17, and April 7; in Wiant's letters of February 12 and April 23, and the pertinent minutes of the Grounds and Buildings Committee.

Note was taken of the situation with reference to the following items, but without action:

President Stuart's residence  
Arrangements with Gov. Chen  
Seating capacity of chapel  
Mechanical installations  
Chapel in Minde Hall  
Problem of woodwork  
Situation in respect to residences  
The method of contracting for construction

On another series of items separate actions were taken.

Note was taken with satisfaction of the careful way in which Mr. King had worked out the landscaping matter and it was agreed that this report should be sent to Mr. Murphy for any comments he might wish to make on the proposals there outlined. I was also instructed to write a letter of appreciation to Mr. King which is going by this mail. I am addressing him in your care.

In the case of the coloring of the buildings the report of Mr. Porter with the recommendations of the Grounds and Buildings Committee, Nos. 1160 to 1180 were approved subject to comment by Mr. Murphy which Mr. Warner will endeavor to secure.

The plan for sloping floor on the stage and on the slope of the floor for the seats in the auditorium was rather generally disapproved of as unsatis-

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6/16/27

factory, particularly the scheme of making the sloping floor in the auditorium of concrete which would make it impossible to change what might not turn out to be a real success. As I have already written you, it was also felt that it was rather desirable that this floor could be constructed in such a way that it could be cleared of seats in order that a University reception might be held there and so made of greater utility than it would be with fixed seats. I have cabled you, in response to Gibb's inquiry, a request not to proceed until after we have consulted Mr. Gibb here.

This conclusion caused us to feel that the arrangements for opera chairs which Mr. Gibb wrote us about should be delayed until we conferred with him. We were not altogether clear that the form of wooden seats which he recommended would stand up in the dry climate, as well as querying whether this type of seat was the best to use should it be concluded that the auditorium should not have fixed seats.

The matter of the road at the southern edge of the campus which Mr. Gibb discussed at length in his letter of March 4th, it seemed to us, should be referred to the Grounds and Buildings Committee and the Landscaping Committee for consideration. It was impossible for us to form a judgment when all we have is Mr. Gibb's own involved discussion of the subject with no indication of the views of the Grounds and Buildings Committee.

The arrangements for the wall around the grounds and Mr. Gibb's hesitation in the matter were noted, but as we came to the conclusion that the wall was up or nearly up there was little for us to do. In connection with this wall a rumor has reached us that the money for the Lakefront Dormitories was never given outright at all, but that it was borrowed and that notes are out against it. Will you let me have a clear statement as to this? It sounds "fishy" but in any case we should like to understand it.

In case of the telephone system, it was noted that this method of financing had been set up before the Trustees' instructions not to borrow money had reached the field, and as we are, at the moment, not in a position whereby we can easily clear off the obligation, it seems to us that the best way to handle it is for the retirement of the bonds under the procedures of the current budget as already arranged for. It seems to us that the funds for the retirement of these bonds must surely be applied strictly to that purpose and that we must avoid getting into the position where the resources are not available to do this.

The arrangement by which the land of the University cemetery was paid for with Famine Fund capital money seems to us very strange. The amount is very slight and we are quite clear here that it is entirely improper that such a piece of property should be charged against the Famine Funds in any manner, shape or form. Such a transaction, it seems to us, would open us to very severe criticism. We are therefore charging this against the Land Account of the University and requesting Mr. Niant to make an appropriate change upon his books. If, as is apparent, it is necessary for the University to have some cemetery provision made a recommendation on your part that our previous action against such a provision be changed would have been sufficient to bring about the change.

It is our judgment that the rent of the Tsaitao Gardens should be specifically treated as a current account obligation and not as a plant item. We have no asset to show for the expenditure of this money and it is simply a provision similar to that whereby houses are rented for University staff occupants.

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The Committee went over the proposals contained in Mr. Gibb's letter of February 25 for the interior and other arrangements of McBrier Hall, and approval was expressed of the recommendations there made except in reference to the scheme to turn the second floor into thirty-six offices. Mr. McBrier was particularly concerned to know why offices that would be idle a good part of the time should be furnished for so large a proportion of the staff, with all the offices that are also provided in Winda Hall, in Bashford Hall and in the Science Buildings. This is an item upon which specific comment is requested. I have no doubt that Mr. Gibb and Mr. McBrier will have it out when Gibb gets here, but meanwhile it would be well for you to send us an indication of the reason why so many offices are necessary.

Note was taken of the inquiry in Mr. Gibb's letter of February 25 concerning the canopy over the door of the library and it was agreed that this question should be taken up with Mr. Murphy. It may be that Gibb can clear this with him.

Note was taken of the arrangements for the extended audit of the University's accounts and this was very heartily commended so long as the commercial conceptions that govern ordinary auditing in business arrangements are not made to apply to the accounts of the University.

Faithfully yours,

Secretary  
Peking University

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June 18, 1927

Dear Dr. Stuart:

Your letter of May 8th regarding a successor to Dr. North to hand. The Central Office Committee are diligently seeking a successor to Dr. North and in the meantime Mr. B. A. Carside of Shantung University is acting secretary.

At a meeting of the Executive Committee I suggested the name of Mr. J. M. Gibb and both Mr. Warner and I spoke of his qualifications for the position, Mr. Warner from personal contact and I from the correspondence and reports by various faculty members that have been made regarding Mr. Gibb's work. As the action must be taken by the Central Office Committee and they have not yet made a decision, Mr. Gibb's name will be given due consideration.

I am leaving tomorrow for my home at Mill Valley, California, and will spend the summer there.

Very sincerely yours,

Dr. J. Leighton Stuart  
Yenching University  
Tsinghua Yuan  
Peking West, China

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June 16, 1927

Dear Leighton:

In May immediately on receiving your letter about President Hsu's Garden, I saw Mr. Hamilton and found him busy rearranging his office and he asked me to come again. Today I had a good interview with him, with the result as indicated on the attached memorandum. He is a comparatively young man and has some very admirable qualities. He intimated to me that he might, of course, do it at once, but that there were other obligations resting upon him at the present moment that he first ought to meet; but I have every reason to believe that he intends to carry this matter through.

He said he had some \$300,000 worth of obligations to meet by July 1st. I have an impression that after that, if the opportunity out there to buy shaped up to a critical point we might be able to get him to give the first \$5,000 and a definite pledge for the next \$5,000.

You will of course keep me in touch with the matter from your end of the line. It might be well to send me some photographs if the garden is in shape there to make a good impression with these photographs. He is a man of artistic temperament. He has visited China already and no doubt will visit it again. I feel very hopeful about his carrying this matter out, as almost completely hopeful as any matter could possibly be short of a definite pledge or the money paid over.

Ever truly,

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June 16, 1927

MEMORANDUM REGARDING POSSIBLE GIFT FOR PURCHASE  
OF PRESIDENT HSU'S GARDEN, Yenching.

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This garden is a very beautiful bit of land of about ten acres in size, just north of our present site and linking up with our present *Lung* Yuen Yuen.

In November 1926 in an interview with Mr. Hamilton, Mr. Luce found that the only thing that he would be interested in would be securing additional land which would round out present plans or protect present property. This was mentioned in a letter to Dr. Stuart.

In April Dr. Stuart wrote that he thought the way was opening up for this land to be purchased and that it would cost not more than 10,000 or \$12,000 gold.

Today (June 16, 1927) Mr. Hamilton was seen again. He is not so situated that he could take up the matter immediately but would like to do so in the near future, but he could make no definite promise. He did not want his name mentioned in the matter at the present stage, but intimated to me that he had every hope and intention of doing this bit of service.

In reply to his question about the urgency of the matter I told him that sometimes an opportunity passed which would not come again and that the earlier the matter was attended to the more certain it would be of a successful conclusion. Thereupon he intimated that he might be able to give \$5,000 before he could conclude the whole amount and that a mortgage might be placed on same until he could complete it. He has a large ground plan of the University site and I am inclined to believe that he will carry this matter through within the next twelve months.

Mr. Hamilton (apparently due to some unhappy experience) is not interested in Christianity as such, but having been in China, is deeply interested in that line and believes in raising up leaders for China. I do not think he is opposed to Christianity but rather does not think that the addition of it in our work will do a great deal of good. I am inclined to think that he will revisit China at some time in the future. He is a man of artistic temperament and interested in serving others. He does a good deal to help poor boys get an education or a business position.

*A. Luce*

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學大京燕  
YENCHING UNIVERSITY  
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

INDEXED

J U N E  
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TELEGRAPH ADDRESS:  
"YENTA"

PEKING

Doctor Eric M. North,  
Yenching University,  
New York City.

TRANSFER

My dear Eric:

R. S. Britton: The last mail brought your letters regarding Mr. Britton. I am enclosing herewith a copy of my reply to him which ought to be sufficiently explicit. I had not written to him before because in the mental condition he was apparently in I feared any letters from me, except of a very general nature, would aggravate the difficulties you and others were experiencing with him. I am very much relieved that a settlement has been reached, even though it is as costly to us as this one seems to be. There is not the slightest claim whatever because of any instructions or responsibilities that I gave him, and the only possible grounds for his being under this delusion are that after the decision was made for him to go to America, I told him more than I would otherwise have done of general problems of the University in order that he might have some knowledge of our affairs in case he were wanted, as I then thought he probably would be, for publicity work in the office. The other reason is that his malady apparently took the form of an exaggerated idea of his own importance, which a mutual friend in the Peking Union Medical College told me was very common in such cases. *The "Note" referred to is enclosed herewith.*

realyzing

Session of 1926-27: I sent a cable day before yesterday announcing the satisfactory closing of the session and the ability to carry out our Commencement program. Working under such uncertainty ~~of opinion~~ as to whether it was wise to attempt this and with ~~ready imagination~~ that our friends in America were not without apprehension on the same score, I felt the cable would justify itself. I am just back from the P.U.M.C. Commencement, in which I was included in the academic procession. These two institutions are apparently the only ones in the whole country that have been able to complete the session without disturbance. Even in North China the students in the other colleges and in most of the middle Schools had one after another become so excited and so played upon, especially in the case of mission schools, by outside agitators that the authorities were forced to make concessions of one kind or another, the special point of attack being the demand to be relieved of examinations. The same effort was made with us and the students were drawn into one of their sudden frenzies of mob psychology which, because reinforced by unfriendly agitators, required very careful handling and kept us in anxiety for two or three days.

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Stuart to North 6/16/27

Reorganization: The Board of Managers met the afternoon of Commencement Day, and took final action on the various phases of this matter that have been under discussion during the past few months. You will soon have the minutes of this meeting; but the essential points are that they approve the election of a Chinese Chancellor, and a committee was appointed to find a suitable person, and that they recommend that the Vice-President and I be known as Vice-Provost and Provost respectively after such a Chancellor will have been installed or if any change in the political situation seems to make this necessary earlier.

It was not without some opposition that even this moderate adjustment was finally agreed upon. Fortunately your cable announcing the willingness of the Trustees to have the Board of Managers take such action arrived just a few days before the meeting. It is very gratifying that the Managers, the Faculty and even the students all seem to want the existing regime continue unchanged unless forced to do so by Nationalistic developments.

While I would have preferred to put the actual changes into effect earlier, we are now in a position to do this without delay. My own preference for the Chancellor has always been Doctor W. W. Yen, and I think this opinion is quite generally held. He has not refused to accept, but gives various reasons or excuses for finding someone else. It is a perplexing situation because political and party feeling are now running so high that almost any person named would be objectionable to some group or section. The number of Christians who are sufficiently prominent to meet the requirements of Honorary Chancellor is of course very small.

The Managers also approved the Faculty's proposal that in addition to the Dean of the Women's College we have a University Dean of Studies, with the Dean of the Women's College as Associate Dean of Studies. Here again no suitable person has been found who would also be willing to accept, and we have determined upon having a Committee of Five to function temporarily. The persons chosen are:

- Mrs. M. S. Frame
- Doctor L. C. Porter
- Doctor L. T. Huang
- Doctor C. W. Luh
- Doctor Shuhsi Hsu

Under present conditions this officer ought to be a Chinese, but any Chinese who would accept would be exposed to all sorts of pressure from the students and attacks from outside, especially during the next year or two. William Hung could not have continued in his office for the remaining year of his term without exposing himself and the institution to much attack, because he has borne the brunt of our efforts to raise our standards and then maintain them rigidly. For a Chinese to be so strict and straightforward is unforgivable, and he has had to pay the price. The rearrangement is a desirable thing in itself as unifying the strictly academic work of the Men and Women's Colleges, and it also has the advantage of enabling William to retire gracefully.

For reasons just mentioned I feel on the whole it is an advantage to have a Committee of Five who will deal with all cur-

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ricular affairs and the academic standing of individual students, as a group. My own hope is that after one or two years when William will have had a Sabbatical year in America and conditions will have become more settled in the country, he can become our first real Dean of Studies for which position he is admirably qualified. He left this morning to attend the Institute of Pacific Relations in Honolulu, which gives him a fine change and rest. It would be a very nice thing if the Trustees wrote him a letter expressing appreciation of the faithful, efficient and unselfish way in which he has handled his duties during the rising tide of student self-assertion, supported and often instigated by those who desire to harm Christian schools. The technique of such people is apparently to find a weak spot in the unpopularity of some person or policy, and at a time of excitement to use paid agents outside or students with radical tendencies to incite the whole crowd to some sort of demand that they can foresee the institution would either refuse to allow or in allowing would discredit itself. This to my mind is the greatest danger we face during the coming session.

done  
12/19/27

The proposal is to have Doctor T. H. Ch'en, who has been Associate Dean of the Men's College, to be Dean of Men, supported by a committee of the four class doyens. This will provide for the welfare of the men students in very much the same way as in the case of the Women's College, while the autonomy of the latter is conserved by the process just described.

On the whole I feel satisfied with the outcome of these efforts to adjust ourselves to Nationalistic tendencies, and at the same time improve our internal organization. I hope these points will all be approved by the Trustees, and that we will be notified with as little delay as possible.

A minor change is that from now on we have a Chairman instead of Heads of Departments, these to be nominated by the Departments for a two-year period. The tendency is thus toward a more democratic faculty control of affairs.

It has been no slight satisfaction to be able to discuss ~~some of~~ these issues, some of which are necessarily quite personal, without any embarrassment, either racial or otherwise, and to be conscious that all concerned were seeking the best good of the institution.

Budget: It is very disappointing that we have had no reply regarding this supremely important matter. As there is little change in the main features, we are assuming that the Trustees approve, and can cover the amount asked for providing the Hall Estate funds come through. I have written at some length to Mr. Evans and others on this issue, and need scarcely say any more except that we are eagerly awaiting news of the conference which your cable said would be held sometime this month.

wrote of 12/19/27

done 12/19/27

Annual Meeting of the Trustees: I have been looking eagerly for the letter which you said a few weeks ago you had in mind writing on this subject; but as yet I have had only indirect and guarded references in letters received from others who were

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present. You have doubtless been extremely busy with the other work of the office.

Construction Bureau Finances: Barker has written regarding the serious problem involved and the necessity for relief in order to carry on the work which has already been authorized. Even this has been cut down to the Infirmary, McBrier Hall, the roads and finishing off of Power Plant features. I cannot understand, and no one else here seems to, just where the difficulty is. We are trying to get the undistributed overhead accounted for through the various buildings, after which things may become a little more clear. We know that we must have more money or our credit will be seriously impaired, and that we are not spending except on work authorized, and so far as we can see within the figures appropriated for these various features; therefore we felt that the best we could do would be to cable that Gibb would explain, as no one else could, after his arrival in New York. Meanwhile all sorts of important work is at a standstill, campus lighting, the pagoda, painting and other features of buildings under construction are being held up. We are disobeying your orders not to overdraw or borrow and to pay off obligations, as for instance the amount <sup>due</sup> to myself from Mrs. Sailer's gift. Things look very discouraging and the only prospect would seem to be further assistance from the Hall Estate, which may or may not be a hope that can be held. *The building accounts here are now in complete record with yours in N.Y.*

As none of your letters have made any reference to your resignation, which we were told was to take effect May first, you are apparently carrying on. I wish I could hope that this were permanent; but I am glad at any rate that you had not left us up to the time of your last writing.

Very sincerely yours,

*heightons*

JLS:B

Enc. cc R.S. Britton  
Britton note.

*Can you help Eubank on arrival to get clergy permits. He should have taken this up with me before he left, but failed to do so and a friend has just brought me this request with the enclosed. 1924 blank.*

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JUL 30 1927

JOURNALISM

學大京燕

YENCHING UNIVERSITY

PEKING, CHINA.

TELEGRAPH ADDRESS:  
"YENTA"

OFFICE OF THE PRESIDENT

June 16, 1927.

Dear Vernon: (Nash)

Your last letters were very much welcomed, if for nothing else they at least strike a hopeful note, and yours are the only letters from our New York office that have this characteristic. Mr. Evans writes in a fine spirit, and he is carrying on bravely, but his reports of the complete failure of Doctor Luce to bring in money are decidedly depressing.

I was also much interested in your comments on the Annual Meeting of the Board of Trustees, about which I still have had no official information, and other matters.

I have written Britton a formal letter repudiating all his expenditures referred to me, sending to Doctor North a copy of the letter. I hope this is a closed issue, but if necessary you can see this copy.

It is indeed encouraging to know the prospects for our School of Journalism are so bright. We shall be looking out for a suitable Chinese, although we would not dare to make any engagement until we have definite assurance from you that the finances of the Department will be on a stable basis. You will of course cable when this becomes the case. You can say anything you wish to Dean Williams of Missouri as to my personal appreciation of the active interest he is taking and quote me freely to similar effect to others. You know well enough how I feel about the matter to speak for me.

I was much pleased with the last issue of Peking News which came to hand recently, and could easily see that you had had a large part in its preparation.

We were able to get through the session here and close with dignity and the maintenance of standards. We had a slight flurry last week, which might have developed into something quite serious if not handled vigorously and with all the tact we could command. It was a combination of an unusually alarming series of incidents and rumors, plus deliberate efforts on the part of agitators to make trouble. The best thing about it was that the ~~best part~~ <sup>great majority</sup> of our students rallied to the institution, thus revealing the strength of our position in this respect. As I never question the loyalty of our Chinese teachers in such occurrences, it was not surprising to me that they lived up to all my expectations in the crisis.

Awaiting eagerly further news and with constant remembrance,  
As ever, yours

Leighton

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Dr. Luce

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June 20, 1927.

President J. Leighton Stuart  
Yenching University  
Peking, China

My dear Dr. Stuart:

Your letter of May 6 was received on May 31. I assure you that Mrs. Frame's letter presenting her resignation as dean of the Women's College gave us not only a sense of surprize but a feeling of dismay. We had, of course, know for some time that she felt she should resign when her furlough is due in 1928, but we were wholly unprepared for any such action at an earlier date. I at once sent copies of her letter to the different members of the Yenching Committee and as soon as I heard from them, a cablegram was sent her urging that she withdraw her resignation at least until the summer of 1928. That you might know the feeling of the Committee and also to save Mrs. Frame from any possible embarrassment in reporting to you the cablegram she received, I reported the substance of the message to her in one sent directly to you.

The members of the Yenching Committee feel very strongly that it is not only desirable but really essential for Mrs. Frame to hold on a little longer. The friends of the college here in America fail to see any reason for her withdrawal even in 1928 but we are willing to leave the discussion of that matter and for the present to concentrate on our effort to induce her to withdraw her resignation for one year at least.

I think we understand at least to a degree the motives actuating Mrs. Frame in taking this step. There is always her feeling that she should be in some work that allowed her more time for Rosamond. There is also the doubt whether there will be a school for faculty children the coming year, and if there is not, she must be separated from Rosamond for the school year. In the second place, we know as you do how much she loves the direct work with the Chinese people. I think her heart has always turned to her work in Tungchow with the Bible women and the outstations as in many ways the happiest period of her life in China. I feel sure, however, that a third element in the present situation has greatly influenced her in reaching the decision to present her resignation at once. I refer to the proposed reorganization of the University. In so far as we understand the proposed reorganization it is practically inevitable that the position of dean of the Women's College will soon be changed to that of dean of women and the duties of the office will be largely those relating to discipline and home life. I do not think Mrs. Frame fails to recognize the importance of work of this kind and we do not, but she feels and we at least understand her feeling that a position of

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this kind is not hers.

You will long, ere this, have had the minutes of the Yenching Committee meeting in April. We did not feel that our suggestions as to adequate representation of women in all bodies having responsibility for courses of study and for the organization of the University really met the situation adequately. As we discussed the matter, however, this seemed all that we could do. You will understand our great desire to have Yenching College serve the best interests of the women of China, and I feel sure that you will also understand our doubt as to a co-educational university being so effective an agency to that end as a Women's College. I will not go into the discussion in details. We must naturally rely on those on the field to work out the type of organization that is most suitable. We only wish we could be of greater help in this time of many problems.

In all I have said above, I have not referred to the desirability of a Chinese dean for the Women's College. We are in entire sympathy with the policy of putting Chinese into positions of responsibility, but so far as we can see there is no essential need of giving the deanship of the Women's College into the hands of a Chinese woman immediately. I notice you say that you have looked in vain for a woman qualified for this position, and Mrs. Frame herself admits that the Chinese woman for this particular position is not yet in sight. She, like you, did once refer to the possibility of making Margaret Speer dean. The Yenching Committee has a very high regard for Miss Speer and I think we should gladly see her in this responsible position sometime if the Administrative Committee on the field feels her to be the one for it. It would, however, we feel, be very unfair to her, as well as to the College, to put so heavy a burden upon her when she has been so short a time in China.

In writing Mrs. Frame a few days ago, I quoted from the comments of some of the members of the Yenching Committee that she might understand how earnestly they hope she will withdraw her resignation for this summer. If you have suggestions of any kind as to ways in which our Committee could be of help, we will receive them most gratefully. We think of you constantly and always prayerfully as you walk through these difficult days. I do believe that Yenching University is meeting the present crisis in a most helpful way, and that you will be led in every step. I have followed with much interest the various suggestions for a Chinese Chancellor and for other changes in the organization of the university. Our great desire is to cooperate to the fullest measure with the Chinese leaders and to follow the desires of the Chinese mind, but I certainly hope that you may continue at the helm even though your office may be changed.

Very cordially yours,

(Mrs. Lucius C. Lee)

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## UNIVERSITY OF MISSOURI

COLUMBIA

SCHOOL OF JOURNALISM

TRANSFER

Columbia, Mo., June 28, 1927.

Dear Leighton:-

*Copy*

*in the Lions Convention,*  
The disappointment at being so near and not getting across colored a good deal the latest letter of mine to you, which was written on a train between Atlanta and Birmingham. But I'm clear back up on top of the world today as a result of a further conversation with Dean Walter Williams. Not long after you receive this, you should be having the great privilege of spending some days with him, as he leaves here day after tomorrow on a flying trip to the Orient. He is eager to go fully into the matter with you of a reciprocal relationship between the School of Journalism here and our proposed school there.

In fact, when I asked him how he happened to be going to the Far East so unexpectedly, he replied that he would name three things in their order of importance:

- (1) doctors recommend frequent sea trips for his health;
- (2) invitations to speak at gathering of Asiatic journalists at Darien; *Exact date not set; probably in August.*
- (3) desire to see Yenching, its plant, personnel, and future prospects in order to work out the details of a possible "sister-college" arrangement and so that he might the more effectively help in our problem of financing in this country.

Since he plans to get back here by October 1 and wants a little time in Shanghai, I presume that he would find sometime in the middle two weeks of August most convenient for a conference with you and a visit to Peking West. I greatly hope that you will not have plans which will prevent your being together as this is the first vital step in an effort among publishers which should produce for us an adequate endowment. If political disorders should make it impossible for him to get to Peking, he mentions the possibility of seeing you either in Peking, Darien, or Shanghai.

*July 21st*  
He sails from San Francisco July 5 on the Taiyo Maru and can be reached for some time after its arrival in Japan. The Japan advertiser, Tokio. His Darien address will be in care of Henry W. Kinney, South Manchurian Railway. I'm sending a copy of this letter to Mr. Varner with the suggestion that they cable you the essential facts of this letter so that you can be planning accordingly. *He may want to come to Peking before Darien if that date is in August.*

Despite the enthusiasm with which he spoke when I was here during Journalism Week, I am agreeably astonished to see how far and how deeply he is looking into this possible co-relationship as a great opportunity for him and for this school to lengthen its shadow across the Pacific and over the life of another great nation." Missouri next year will celebrate the twentieth anniversary of the School of Journalism and he is thinking of this as the great expansion whose announcement would be most fitting and auspicious on such an occasion.

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UNIVERSITY OF MISSOURI

COLUMBIA

SCHOOL OF JOURNALISM

-2-J.L.S.

*make it*

We have gone fully into the question of my schooling; he agrees with the considerations in general which I've outlined to you and which ~~seem~~ <sup>seem to be</sup> desirable for me to take a M.A. in Journalism here at Missouri next winter. May I outline these factors again:

(a) my personal support from the Kansas City group is assured. There is a delay in getting this in writing on account of a difference of opinion as to whether it should be done by individuals or by the club officially. The solution of this is now in prospect through a compromise by which gifts will be made by individuals but clear through the club. *I'm therefore* prepared to assume personal responsibility for the securing of my support in view of the continuance of my salary while in school.

(b) Dean Williams is ready upon his return from China to work actively with me in the securing of support for a joint Missouri-Yenching enterprise. As this would have to be developed slowly and carefully, it could be done while I am at the same time getting the academic and educational training which I ought to have before I go back. It would also be possible for me to attend and address various gatherings of newspaper men during the year with Dean Williams, preparing the ground for action when the "set-up" is completed.

(c) If the two schools are to enter into such close relations, there would be great value in my becoming thoroughly familiar with all the administrative machinery and personnel here, and for the group here to become intimately acquainted with me.

(d) It will probably be easier to raise money in larger amounts after all arrangements are completed, and after present unfortunate misconceptions of China have dimmed. No matter how cordial, enthusiastic and understanding men may be now, they soon reveal (when confronted with the appeal for concrete support) that they have serious internal doubts about the wisdom of putting money into China just now. The front pages in April following the Nanking incident burned pretty deep.

(e) Mr. Wee writes that he anticipates that a permanent secretary will soon be secured for the American office. If this be correct, any possible help that I might give toward the problem of the general university budget would not be so urgently needed. (And as I wrote you in that "depressed" letter, the finance committee apparently was not disposed to meet one of the two conditions which I indicated to you before leaving China as being necessary to enable me to work on the general university problem with any spirit.)

Consequently, I hope you will understand and approve my desire to enter school here next September.

Copy to *J.H.W.*

Cordially,  
*(signed) Vernon Nash.*

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